

Using EA Debts to Steer Digitalization in Agile Environments

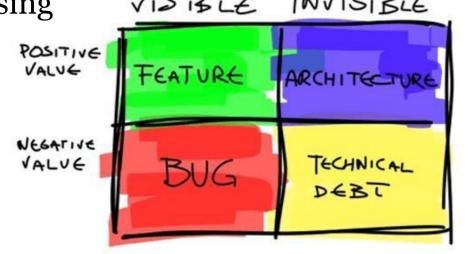
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In Collaboration with Simon Hacks and Robert Lagerström

Agile projects tend to short-term goals: How to inject long-time goals?

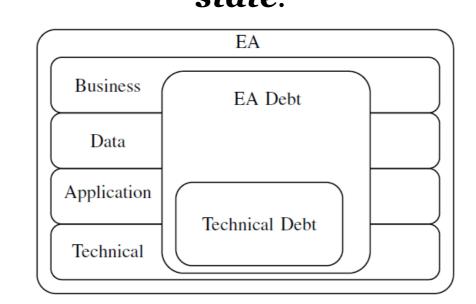
Technical Debt

- Not-quite-right code which we postpone making it right
- Invisible result of past decisions about software that negatively affect its future
- Concentrates on technical aspects → holistic view is missing VIDIBLE INVISIBLE



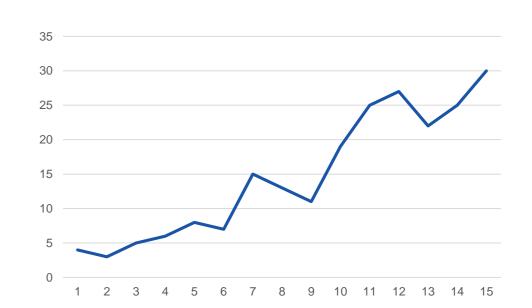
EA Debt

Enterprise Architecture Debt is a **metric that** depicts the deviation of the currently present **state** of an enterprise from a **hypothetical ideal** state.



EA Smells

- Component of EA Debt
 - Metric to rate quality
 - Subset of EA Debt •



Which EA Smells are suitable to identify the digitalization potential and to assess the progression of the digitalization?

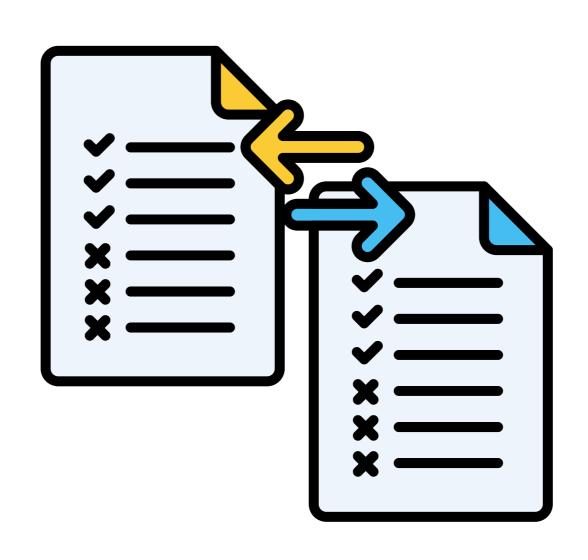
Identify

- Analyze EA
- Identify potential digitalization areas
- Estimate effort to make areas ready for digitalization



Compare

- Simulate different digitalization strategies
 - Compare the influence on your EA
 - Recommend best strategy



Examples

Weakened Modularity •



